

For Immediate Release

Ryosan Company, Limited

Representative: Kazuhiko Inaba

Representative Director, President

Listing Code No.: 8140

Listing: Prime Market, Tokyo Stock Exchange

Inquiries: Norihiko Takahashi

Executive Officer

General Manager, Corporate Planning

Headquarters

TEL: +81-3-3862-3816

Notice Concerning Change of Directors

Ryosan Company, Limited ("the Company") hereby announces its resolution, at the meeting of the Board of Directors held today, to change its Directors as described below as of June 24, 2022.

This resolution is expected to be officially decided at the 66th Ordinary General Shareholders' Meeting, scheduled for June 24, 2022.

1. Change of Directors

(1) Candidates for new appointment as Directors (except Directors who are Audit and Supervisory Committee Members)

| Name | Position | Position at other company |
|------------------|------------------|--|
| Atsushi Kawabata | Outside Director | Senior Adviser, Global Environment Business Division, Global Environment Division, Hitachi, Ltd. |
| Haruyoshi Kawabe | Outside Director | Advisor, Cyberlinks Co., Ltd. |

Notes:

- Mr. Atsushi Kawabata and Mr. Haruyoshi Kawabe satisfy the Tokyo Stock Exchange's requirements for independent directors. The Company intends to register them with the Exchange as independent directors.
- Brief curricula vitae of the candidates for new appointment as Directors (except Directors who are Audit and Supervisory Committee Members) are provided in Appendix 1.

(2) Candidates for new appointment as Directors who are Audit and Supervisory Committee Members

| Name | New position | Current position |
|---------------|--|---|
| Keiji Hirooka | Director, Full-time Audit and Supervisory Committee Member | General Manager, Sales Administration Department |

| Name | Position | Position at other company |
|----------------|--|--|
| Yasuko Teraura | Outside Director, Audit and Supervisory Committee Member | Partner, Endeavour Law Office Outside Director, Neturen Co., Ltd. Outside Director, Seiko Holdings Corporation |

Notes:

- Ms. Yasuko Teraura satisfies the Tokyo Stock Exchange's requirements for independent directors. The Company intends to register her with the Exchange as an independent director.
- Brief curricula vitae of the candidates for new appointment as Directors who are Audit and Supervisory Committee Members are provided in Appendix 2.

(3) Retiring Directors who are Audit and Supervisory Committee Members

| | 1 3 |
|-----------------|--|
| Name | Current position |
| Shinya Nambu | Director, Full-time Audit and Supervisory Committee Member |
| Fumiaki Sato | Outside Director, Audit and Supervisory Committee Member |
| Hideki Kuwahata | Outside Director, Audit and Supervisory Committee Member |

(Appendix 1)

• Brief curricula vitae of the candidates for new appointment as Directors (except Directors who are Audit and Supervisory Committee Members)

| Name | Atsushi Kawabata |
|-----------|---|
| Apr. 1983 | Joined Hitachi, Ltd. |
| May 2012 | Board Director, Hitachi Automotive Systems, Ltd. (currently Hitachi Astemo, Ltd.) |
| June 2013 | Outside Director, Clarion Co., Ltd. (currently Faurecia Clarion Electronics Co., Ltd.) |
| Apr. 2015 | Vice President, Board of Director, Hitachi Automotive Systems, Ltd. |
| Apr. 2016 | Vice President, Executive Officer, Hitachi Automotive Systems, Ltd. |
| Apr. 2017 | Representative Executive Officer and President, Clarion Co., Ltd. |
| June 2017 | Director, Representative Executive Officer and President, Clarion Co., Ltd. |
| Oct. 2018 | Executive Vice President, Faurecia S.A |
| Oct. 2020 | Chairman, Faurecia Japan K.K. |
| Apr. 2022 | Senior Adviser, Global Environment Business Division, Global Environment Division, Hitachi, Ltd. (current position) |

| Name | Haruyoshi Kawabe |
|-----------|--|
| Oct. 1977 | Joined Management Work Co., Ltd. |
| Dec. 1988 | Joined TSD Co., Ltd. |
| Apr. 1993 | Senior Managing Director, Neutral Co., Ltd. |
| Apr. 1996 | President and Representative Director, Neutral Co., Ltd. |
| Oct. 2010 | Representative Director, Intermind Co., Ltd. |
| Oct. 2011 | Director, CloudLand Co., Ltd. |
| Sep. 2015 | Executive Officer, Cyberlinks Co., Ltd. |
| Jan. 2022 | Advisor, Cyberlinks Co., Ltd. (current position) |

(Appendix 2)

• Brief curricula vitae of the candidates for new appointment as Directors who are Audit and Supervisory Committee Members

| Name | Keiji Hirokawa |
|-----------|--|
| Apr. 1986 | Joined Ryosan Trading Co., Ltd. (merged with the Company in 1988) |
| May 1999 | General Manager, Sales Promotion Department, Ryosan IPC (Malaysia) Sdn. Bhd. |
| Apr. 2003 | General Manager, 2nd Sales Department, Singapore Ryosan Private Limited |
| Oct. 2004 | General Manager, Sales Department, Singapore Ryosan Private Limited |
| Mar. 2007 | Managing Director, Singapore Ryosan Private Limited |
| May 2012 | Managing Director, Ryotai Corporation |
| June 2014 | General Manager, Sales Administration Department of the Company (current position) |

| Name | Yasuko Teraura |
|-----------|---|
| Apr. 2000 | Registered as an attorney-at-law |
| Oct. 2006 | Earned qualification to practice law in the State of New York |
| Mar. 2010 | Established Endeavor Law Office as a Partner (current position) |
| June 2014 | Outside Director, Neturen Co., Ltd. (current position) |
| June 2018 | Outside Director, Japan Asset Marketing Co., Ltd. |
| June 2019 | Outside Director, Seiko Holdings Corporation (current position) |

Reference

• New System (as of June 24, 2022)

(1) Board of Directors

Representative Director Kazuhiko Inaba

Director Shunya Endo

Director Hiroyuki Igari

Outside Director Atsushi Kawabata*

Outside Director Haruyoshi Kawabe*

Director,

Full-time Audit and Supervisory Committee Member

Keiji Hirooka*

Outside Director,

Audit and Supervisory Committee Member

Mahito Ogawa

Outside Director,

Audit and Supervisory Committee Member

Yasuko Teraura*

The person marked with an asterisk is a new candidate.

(2) Executive Officers

President Kazuhiko Inaba

Shunya Endo

Executive Officer,

General Manager, Sales Planning and Control Headquarters

(Concurrent position held)

General Manager, 1st Domestic Marketing and Sales Headquarters

Executive Officer,

General Manager, Administrative Headquarters

Hiroyuki Igari

Executive Officer,

General Manager, 2nd Domestic Marketing and Sales Headquarters

Hirofumi Kitora

Executive Officer,

General Manager, International Marketing and Sales Headquarters

Tatsumi Nakahigashi

Executive Officer,

General Manager, 1st Device Business Headquarters

Ryuji Iwadate

Executive Officer,

General Manager, 2nd Device Business Headquarters

Koji Horie

Executive Officer,

General Manager, 3rd Device Business Headquarters

Yasuhiko Kirihata

Executive Officer,

General Manager, Solution Business Headquarters

Satoshi Mizusawa

Executive Officer,

General Manager, Engineering Headquarters

Kenji Ishimura

Executive Officer,

General Manager, Corporate Planning Headquarters

Norihiko Takahashi

Executive Officer,

General Manager, Finance and Accounting Headquarters

Hideo Yuasa