

For Immediate Release

Ryosan Company, Limited

Representative: Kazuhiko Inaba Representative Director, President Listing Code No.: 8140 Listing: First Section, Tokyo Stock Exchange Inquiries: Norihiko Takahashi Executive Officer General Manager, Corporate Planning Headquarters TEL: +81-3-3862-3816

Notice Concerning Changes in Reporting Segments

Ryosan Company, Limited ("the Company") hereby announces that it changes its reporting segments, beginning in the fiscal year ending March 31, 2022.

1. Reason for Change

RS Innovation 2030, the Company's Long-Term Vision looking 10 years into the future, calls for the Company to achieve network innovation (expansion of its supplier network) by harvesting products from prior investments and continuing to advance efforts to discover new products. This adjustment of the product mix is one of the pillars of the current (11th) Medium-Term Business Plan.

To achieve the above goals, the Company revamps its promotional framework, to strengthen its organization, boost the quality of proposals to customers through cross-cell searches, and raise the efficiency of business operations. The Company changes its reporting segments in accordance with the above reorganization.

2. Details of Changes

The Company reorganizes the four Business Headquarters that formerly handled semiconductors and electronic components into three Business Headquarters: 1st Device Business Headquarters, 2nd Device Business Headquarters and 3rd Device Business Headquarters. Similarly, the Company merges the two Business Headquarters that promoted products and services other than semiconductors and electronic components into a single Business Headquarters, the Solution Business Headquarters (for the new organizational chart, please refer to the appendix). In the past, the Company had three reporting segments, namely the Semiconductor Business, Electronic-component Business and Electronic-equipment Business. Under the new organization, the Company has two reporting segments: the Device Business and the Solution Business.

Comparative table of previous and new reporting segments

Previous reporting segments		New reporting segments	
Semiconductor Business	Memory, system LSIs and discrete semiconductors		Semiconductors (memory, system LSIs and discrete semiconductors) and
Electronic-component Business	Display devices, power supplies and electromechanical components	Device Business	electronic components (display devices and electromechanical components)
Electronic-equipment Business	Systems equipment and facility equipment	Solution Business	Systems equipment ¹ and system solutions ²

1. This product category combines systems equipment and facility equipment from the former electronicequipment business with power supplies from the former electronic-component business.

2. Previously, the profit from system solutions was included in each reporting segment.

Appendix

New Organization (as of June 25, 2021)

